



FORT SASKATCHEWAN MINOR HOCKEY POLICY AND PROCEDURES MANUAL



Fort Saskatchewan Minor Hockey
Policy and Procedures Manual
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FSMH Mission Statement

1. In that the game of hockey is a team sport that provides a means for bringing people together in a healthy atmosphere of competition, the objectives of Fort Saskatchewan Minor Hockey (FSMH) shall be:
2. To promote hockey as a means of providing an enjoyable and rewarding learning experience for players and participants
3. To promote and develop player skills and abilities.
4. To promote and develop sportsmanship, fair play, pride, and achievement.
5. To recognize and address the needs of player development for recreational, elite, and competitive streams.
6. To keep in balance the development of every player on the team with the goal of being competitive
7. To promote and develop players towards being responsible adults that the City of Fort Saskatchewan can be proud to have as ambassadors.
8. To maintain affiliation and abide by the constitution and bylaws of the Fort Saskatchewan Minor Sports Association (FSMSA), Hockey Canada (HC), and Hockey Alberta (HA)

Vision Statement

1. Committed to building life-long athletes through the sport of hockey and to the betterment of our entire community by building life skills in our players, coaches, volunteers, and parents through work-ethic, teamwork, and fun.

Terms of Reference

1. Under the umbrella of the Fort Saskatchewan Minor Sports Association (FSMSA), the Fort Saskatchewan Minor Hockey (FSMH) Executive was formed to organize and administer all aspects of minor hockey and its operations within the City of Fort Saskatchewan.

FSMH Code of Conduct

1. Fort Saskatchewan Minor Hockey (FSMH) has endeavoured to create a code of conduct for all participants in the hockey program. A participant is defined as (but not limited to) a player, coach, official, spectator and/or executive member. The code of conduct will strive to address and ensure the following fundamentals of the game are adhered to at all times:
 - a. Shared respect for all participants of the game
 - b. Maintain a healthy and safe environment for all participants.
 - c. Promote positive development for all players and coaches.
 - d. Ensure an environment allowing all participants to have fun.
 - e. All participants to represent FSMH in a positive way.



2. Membership and participation in FSMH activities is a privilege, not a right. Members, players, and participants are required to abide by the Bylaws and Policies of both FSMSA and FSMH, and their behavior is expected to mirror the spirit of the Bylaws, Policies, and this Code. The following is required of all participants in the program:
 - a. All participants shall respect the game of hockey and behave in an appropriate manner.
 - b. All participants shall respect other members, players, team officials, referees, spectators, executive members, and volunteers.
 - c. The use of profanity towards any participant will not be tolerated.
 - d. FSMH will not tolerate the consumption of alcohol and/or drugs at FSMH sanctioned events that would place FSMH in a manner of disrepute.
 - e. Any property damage to FSMH or other associations equipment or facilities will not be tolerated, and the offender will be required to provide full financial restitution.
 - f. FSMH will not tolerate loud, obscene, obnoxious coaches, managers, assistants, players, parents, or fans.
 - g. Parents and fans are not permitted in the dressing rooms except as expressly permitted by the Coach to assist their child in changing before or after a game.
 - h. Under no circumstances is a parent or fan to enter the opposing team's dressing room.
 - i. Coaches and other team officials, players, parents, and fans are not permitted in the officials' dressing room, nor are they permitted to confront game officials about the game.
 - j. The inappropriate use of cameras, cell phones, tablets or any other recording device is strictly prohibited in dressing rooms. This includes all coaches, parents, players and officials. Players are not permitted to bring any form of camera, cell phone, or tablet into the dressing room. If caught, the following levels of discipline will be actioned:
 - i. First Offence: 1 Game Suspension from the team
 - ii. Second Offence: A review by the FSMH Disciplinary Committee and depending on severity, additional game suspension for potential removal from FSMH.
3. Violation by any member, fan, or participant of any provision of the Code of Conduct will result in disciplinary action being taken by FSMH against such individuals.

Executive Powers and Duties

The FSMH Executive may consist of up to 15 elected members consisting of:

1. President (Administration Committee)
2. FSMH Vice President (Administration Committee)
3. RAC Vice President (Administration Committee)
4. Public Relations Director
5. U18 Director



6. U15 Director
7. U13 Director
8. U11 Director
9. U9 Director
10. U7 Director
11. Female Director
12. 1st Elite Director
13. 2nd Elite Director
14. 1st Equipment Director
15. 2nd Equipment Director

The board of directors may vote to add on or combine positions based on the needs of the minor hockey association.

1. The Executive can nominate Coordinators or Members at large to assist in fulfilling the duties of FSMH. They will not have voting rights and will report to the President. The Executive may employ a Sports Coordinator to carry out the duties of FSMH.
2. FSMH shall ensure that the business and affairs of FSMH are conducted in accordance with the FSMH Policies and Procedures Manual. In general, the Executive supports a position of open access to FSMSA members and shall give full consideration to the affairs brought to its attention by any member.
3. Should any discrepancies or gaps exist in the FSMH Policies and Procedures, then Hockey Alberta Bylaws and Regulations will become the governing document.
4. The Executive shall:
 - a. Determine the general policies with respect to the organization, administration and operation of FSMH at all levels.
 - b. Support the development of players, coaches, referees and officials.
 - c. Consider questions brought in written form before it with due consideration of the opinions of the petitioner.
 - d. Have the power to fill by nomination and election by a majority, at any regularly scheduled Executive meeting, any office of vacancy which may occur between annual meetings or as a result of the failure of an annual meeting to elect a full slate. These positions become up for election following the Election Procedure in Policy when they come due.
 - e. Have the power to suspend or discipline any player, team official, league representative, team follower, parent, Executive member, or FSMSA member for conduct in contravention of FSMSA/FSMH Policies and Procedures, as well as those of Hockey Canada, Hockey Alberta and league associations which govern rules of play.



- f. Elect executive members from the general membership at the Annual General Meeting. Members of the Executive shall hold office until their successors are duly elected, or re-elected.
- g. Have the power to rescind, alter or add to its Policies and Procedures Manual at routine or special meetings. Such a resolution must be passed by a majority of not less than 2/3 (two-thirds) of the FSMH Executive present, and adequate notice must be provided by the President prior to the meeting.

Board Eligibility

All board members must be a member in good standing with Fort Saskatchewan Minor Hockey. This would mean that all board members must have at least one registered child in Fort Saskatchewan Minor Hockey for the upcoming season to hold a spot on the Fort Saskatchewan Minor Hockey board of directors. As well, board members may not hold a leadership position in any hockey team/association/league that would represent a conflict of interest with Fort Saskatchewan Minor Hockey without approval from the Fort Saskatchewan Minor Hockey board of directors.

Resignation of an Executive Member

1. Members of the Executive may resign their position by providing the President with written notice of their resignation. The effective date of the resignation shall be 30 days after the President receives the resignation, so that the Executive will have an opportunity to elect a replacement.

Removal of an Executive Member

1. A member of the Executive board shall be relieved of their duties and removed as a member of the Executive board upon a 75% majority vote of the Executive on the basis that the Executive member is doing an unsatisfactory job or bringing FSMH into disrepute.
2. All eligible voting members must cast a vote, either in person or by email, to remove a member from the executive board for cause.

Sports Coordinator

1. Reporting to the FSMH President, FSMH shall hire a full or part time Sports Coordinator who will be responsible to take on the roles of Registrar, Treasurer and Secretary. This position will not form a part of the board.



Player/Goalie/Coach Development Coordinator

1. Reporting to the Development Committee, FSMH shall hire Development Coordinators (contractors) who will be responsible to take on the roles of Player Development, Goalie Development and Coach Development. These positions will not form a part of the board.

Membership

1. To hold membership in the FSMH, one must be in good standing with both FSMSA and FSMH.
2. According to FSMSA Bylaws, membership in the FSMSA is automatic for all participants and their parents or legal guardian of any Minor Sport program under the umbrella of the FSMSA or when providing a support role for FSMSA or a Minor Sport program under the umbrella of FSMSA.
3. Membership is open to all residents of Alberta who have registered and paid all fees associated for an individual to participate in any of the Minor Sport programs under the umbrella of FSMSA.
4. Members of FSMSA include all participants, their parents and/or legal guardian, FSMSA Board member, Minor Sport program executive member, coaches, officials, referees and any other volunteer or administrator providing services for FSMSA or a Minor Sport program under the umbrella of FSMSA.

Definition of a Member in Good Standing:

Member in good standing means any hockey family who has fulfilled the requirements for membership (mainly timely payment of fees) and who has not voluntarily withdrawn nor been expelled or suspended by Fort Saskatchewan Minor Hockey. Any hockey family who has not paid fees as agreed or is considered expelled or suspended by Fort Saskatchewan Minor Hockey would not receive the benefits of membership including participating in any and all team activities and would not receive applicable voting privileges during the annual general meeting.

Administration

Annual Budgets

1. The FSMH President shall be responsible for presenting an annual budget to the FSMSA, which accurately reflects all financial aspects of the hockey operations, by the 31st of July each year.
2. In addition to the Sports Coordinator, the President, 1st Vice president and 2nd Vice President must be involved in the budget procedure.

Accounting and Auditing

1. The Sports Coordinator and the FSMSA Treasurer and/or the FSMSA office accounting clerk shall work together to prepare and administer an adequate system which shall, in



accordance with approved accounting procedures, ensure correct measurement and control of revenues and expenditures of FSMH operations.

2. A year-end report will be made available to the FSMH membership at the end of the hockey season and tabled at the Annual General Meeting

Meetings

Regular Meetings

Meetings of FSMH Executive shall be held as often as necessary. Unless cancelled for summer recess, they shall take place monthly.

Special Meetings

A special meeting may be called on the instructions of the President or any 3 (three) Executive members of the FSMH, providing all Executive members have been duly informed. No business can be conducted unless there is a quorum of Executive Members in attendance.

Quorum

A quorum of the Executive shall consist of one member more than 50% of the filled positions on the Executive. Vacant positions are excluded for purposes of calculating quorum requirements.

Attendance

1. As part of each member's commitment to the board, attendance at Regular Meetings is mandatory. Understanding these are voluntary positions and circumstances do arise which may make it difficult to attend all meetings.
2. All members must attend a minimum of 7 Regular Meetings per year and are not permitted to miss more than 2 Regular Meetings in a row.
3. In the event a member is unable to fulfill these attendance requirements, sanctions towards the member may take the form of:
 - a. A written reprimand
 - b. A loss of voting rights
 - c. An expulsion
 - d. A combination of the above
4. The President shall ensure that each incident is reviewed and dealt with by a committee of not less than three people.

Conduct of Regular Meetings

1. The following forms a general guideline for the order of business at any regular meeting. The agenda may be modified if required.
 - a. Reception of Visitors
 - b. Review/Adopt the Agenda
 - c. Review/Adopt Minutes of Previous Meeting (Regular/Special)



- d. Old Business
- e. Reports
- f. Working Committee Updates
- g. New Business
- h. Adjournment

Minutes

1. The minutes of FSMH meetings shall include a record of those in attendance, those sending regrets, motions considered and their disposition.
2. Copies of the meeting minutes shall be kept on file at the FSMSA office and be available for review by any FSMSA members in good standing.
3. Records retention for FSMH meeting minutes is 3 years + current.

Voting

1. Every Executive member present shall vote on every matter unless excluded by a majority of the Executive from voting by reason of perceived conflict of interest.
2. The only time that the President will vote is in the event of a tie vote by the members present. He/she will cast their vote in order to break the tie.

Motions

1. Each member shall have the privilege of proposing motions for consideration by the Executive with a requirement of a seconder.
2. On any question, members shall observe parliamentary courtesy. The proposer of any motion shall have the right to open and close debate. However, closure shall not take place until every member choosing to speak has had the opportunity to do so.
3. Each member has the right to propose amendments to the motion, providing it enhances the intent of the original motion and is accepted by the proposer.
4. A proposer has the right to withdraw the motion at any time.

Annual General Meeting (AGM):

1. FSMH shall hold an AGM open to all FSMH members in good standing, at least once per hockey season. Due notice of the Annual General Meeting will be advertised to all participating members and those interested in the hockey program, with a minimum of four weeks notice.
2. Only members of FSMH in good standing may attend the AGM and are eligible to vote. Proxy votes are not allowed. Members have the privilege of standing for or nominating a representative for election for each position. Amendments to the FSMH Policies and Procedures cannot be made at the AGM. However, attendees at the AGM can express their concerns and elect members that are dedicated to working on the FSMH Board to promote and institute their consensus.
3. FSMH should use the AGM to respond to concerns and report details as to their ideas, initiatives, and policy changes in relation to the operations of the minor hockey program.



- FSMH membership can petition FSMH at least 21 (twenty-one) days prior to an AGM with a written request to the President for any topic they wish to have added to the agenda.
4. An annual report from all Directors and Level Directors is to be made available and filed with the minutes of the AGM.
 5. Any FSMH member in good standing that wishes to run for any vacant executive position at an AGM, must complete the online intent form, which will include the position that they are applying for as well as a contact address and phone number, to FSMH no less than 21 days prior to the scheduled AGM.
 6. The agenda for the AGM will be finalized at least seven days prior to the meeting. FSMH Executive members shall receive the agenda by e-mail. As well, copies of the agenda and the names of the individuals who are applying for positions will be posted on the FSMH website and made available at the FSMSA office for the general public.
 7. Only members who have served on the Board for a minimum of one full term (two years) within the past three years and are committed to the fair management and integrity of FSMH, are eligible to be nominated for the positions of President, 1st Vice President, and 2nd Vice President.

Executive Positions

Voting Member Elections

Any executive positions left vacant following the AGM will be filled through an election process by motion, by an Executive majority, with full voting privileges, at subsequent executive meetings.

1. Elected in even numbered years for two-year terms:
 - a. President
 - b. RAC Vice President
 - c. Female Director
 - d. U13 - Director
 - e. U11 - Director
 - f. U9 - Director
 - g. Elite Director
2. Elected in odd numbered years for two-year terms:
 - a. FSMH Vice President
 - b. Public Relations/ Sponsorship Director
 - c. Elite Director
 - d. U15/18 – Bantam Director
 - e. U7 -Director
3. Elected every year for a 1-year term:
 - a. Equipment Director(s)



Non-voting Member Elections

Non-voting positions will also be elected by the Board of Directors after the Annual General Meeting.

1. Elected every year for a 1-year term:
 - a. Members(s) at Large

Sponsorship

1. FSMH shall encourage corporations, businesses, and organizations to become sponsors of the FSMH program. Sponsorship fees and guidelines for sponsors shall be set by the FSMH Executive.

Coach Selection

1. Selection of the head coach for all levels in Fort Saskatchewan Minor Hockey will be overseen by the executive of Fort Saskatchewan Minor Hockey.
2. Any individual interested in a Head Coach position may apply for that position by submitting a resume by the deadline specified by Fort Saskatchewan Minor Hockey, to the Fort Saskatchewan Minor Sports Association office, or by indicating their intention to volunteer as the head coach when registering their child. If the application to head coach is submitted the coach may be asked to provide their resume as part of the coach selection process.
3. If more than one individual is interested in a team's head coaching position, then interested candidates will participate in an interview process. In addition, if there are multiple applications and the person interested in head coach has a child trying out for the team, the child must evaluate in the top 9 forwards, top 6 defensemen, or top 2 goalies at the conclusion of the scrimmage evaluations to be considered for the head coach interview. If only one candidate is interested in the position, the coach is to complete the interview process as well. Interviews for the head coach position should be conducted prior to the intrasquad game.
4. The interested candidates will be interviewed by a 3- person panel consisting of the level director and two other members consisting of the President, Vice Presidents, Fort Saskatchewan Minor Hockey executive board members, volunteer board members and/or staff members.
5. In addition to the interview process other factors such as coach certifications, prior experience coaching and involvement in leadership areas, previous season coaching evaluations, coaching progression opportunities and overall qualifications and experience will be considered.



6. The 3-person interview panel will have predetermined questions relating to the applicant's readiness to coaching the team they are applying for. The same core questions will be asked of all candidates to ensure fairness and consistency, with the possibility of additional questions being required depending on the candidate's philosophy and/or answers.
7. At the conclusion of all candidates' interviews the panel will determine the most suitable candidate. A final decision of the head coach will not be made until after the completion of the intrasquad game to ensure that the child of the selected head coach evaluates in the top 9 forwards, top 6 defensemen, and top 2 goalies.
8. For U9, coach selection will be completed after the completion of final team selection.
9. All coaches are encouraged to have a healthy balance of first- and second-year coaches and on-ice volunteers if possible subject to available volunteers and their level of knowledge, experience, and compatibility with the head coach's coaching philosophy.

Team Formation

Team Formation is to be a clear and transparent process, with the end goal to place each child at the level they are able to best develop and play with other players of similar skill set.

It is noted that this policy is intended to be a guide for each division's team selection excluding the Rangers Athletic Club program that includes U11AA, U13AA, U15AA, U15AAA, U16AA, U16AAA, U18AA, and U18AAA. From time to time, the director (after consultation with the ice President(s) and/or President) may adjust based on the needs of the specific division in that year.

U9 Division Team Formation:

The U9 division will participate in tiered league play. The U9 Team formation process is as follows:

1. Skating time trials for all skaters

NOTE: There will be no goalie evaluations as players will rotate each game on who plays net.

Skating Time Trials

Every player will participate in the skating time trials and will complete each of the designated drills once and have their time recorded. If the player happens to fall, they will get one more opportunity to complete the drill (could be more subject to discretion of on ice helpers and/or time available). Skating groups will be split evenly by alphabetical order based on the available ice times. Typically, three slots are available for each division, providing three groups with one hour time slots each. From there, each group will be split into 2 subgroups during their session and drills will be run out of each end. Copies of the drills will be provided to players and parents when being informed of their applicable time slot.

The Division Director will make their best effort to ensure there is a minimum of 6 helpers per session (one timekeeper, one time recorder, and one drill demonstrator for each subgroup). If possible,



parents should not be time keeping or time recording for their child, however, it's understood this may not be possible depending on available volunteers.

The Division Director will add the applicable drill times together to create one final number and rank each player against their peers. This information is to be shared with the Vice President and President.

U11 Pathway Team Formation

U11 Pathway

Fort Saskatchewan Minor Hockey will follow the U11 Pathway for Team Formation. The U11 Player Pathway provides an environment that helps all players at the U11 age level (9 and 10 years old) to realize their full potential.

FAIR AND EQUAL ICE TIME is a key principle of the U11 Player Pathway. Fair and equal ice time is designed to ensure that all players get the same opportunity to contribute to the outcome of games, regardless of skill or ability.

- Players should be selected for teams based on overall skill and not position.
- A coach's responsibility is to develop all players to contribute.
- Shortening of the bench is not permitted.
- All players should receive as close to equal ice time as possible, including opportunities on special teams (powerplay and penalty killing).
- All skaters should rotate through all positions to ensure each player can try each position. (LW/C/RW/LD/RD)
- Full-time goaltenders are allowed. If a team has two goalies, they should rotate for equal playing time and the goalie not playing should be allowed to play out as a skater.

General Information

The Division Director or designate will oversee the Team Formation Process with assistance from the respective Vice President, and the President of FSMH. To be clear - the Division Director, Vice-President and President will oversee the process at each level. The Division Director or designate should attend all the applicable steps of the team formation process including the following: Step 1A, 1B, 1C and Step 2.

Evaluations will be completed by independent evaluators in Step 1B, 1C and Step 2. The evaluation scale to be used is a 1-10, with 10 being highest and 1 being lowest ([see Table 1: Player Evaluation Matrix](#)). Evaluators will use a number to signify an evaluation of two separate items: hockey skill for Step 1C and Step 2 (includes areas of skating, shooting, and stickhandling) and hockey sense for Step 2 (positional play, engagement, and overall hockey awareness). An average will be provided for each player for each session (i.e., skills and drills or scrimmage). In the event there exists any anomalies in the respective evaluations separated by more than 4 points – the anomaly number(s) will be removed from the calculations. This will prevent any one person trying to influence the process in a negative manner.

Parents again will be advised they are not to speak to the evaluators and the Division Director will clearly mark off a section for our evaluators to sit.



If a player misses an ice time in this process, it will be the Division Director's discretion on how to handle.

Step 1A: Skating Time Trials

Every player (excluding goalies) will participate in the skating time trials. Time trials will be used as part of the U11 evaluation process.

Each player will complete each of the designated drills once and have their time recorded. If the player happens to fall, they will get one more opportunity to complete the drill (could be more subject to discretion of on ice helpers and/or time available).

Skating groups will be split evenly by alphabetical order based on the available ice times. Typically, three slots are available for each division, providing three groups with one-hour time slots each. From there, each group will be split into 2 subgroups during their session and drills will be run out of each end. Copies of the drills will be provided to players and parents when being informed of their applicable time slot.

The Division Director will make their best effort to ensure there is a minimum of 6 helpers per session (one timekeeper, one-time recorder, and one drill demonstrator for each subgroup). If possible, parents should not be time keeping or time recording for their child, however, it's understood this may not be possible depending on available volunteers.

The Division Director will add the applicable drill times together to create one final number and rank each player against their peers. This information is to be shared with the Vice President and President.

Step 1B: Goalie Evaluations

All goalies will have a goalie evaluation session that will be managed by an independent evaluator group or goalie development coordinator as hired by Fort Saskatchewan Minor Hockey. Goalies will complete various drills managed by the hired party and will rotate to ensure each goalie completes each station. Shooters from the applicable age group or one division higher will be used to assist in the stations.

Once the evaluations are completed, each goalie will receive a final score and be ranked against their peers. This information will be provided to the Division Director, Vice President, and President. This information will be used for the formation of the scrimmage teams.

Step 1C: Skills and Drills

Every player will participate in 2 skills and drills sessions. The drills will be created as per Hockey Alberta's U11 Pathway and the trials will be evaluated by independent evaluators. The evaluators will grade the player based off the FSMH evaluation matrix (skating, control, passing, shooting), created to align with Hockey Alberta's U11 Pathway.

The Division Director will divide players equally using a "snake draft" to ensure fair groups are made.



Example: If there are 78 players for tryouts, it will be split into 6 groups of 13, with 2 groups being on the ice for each session. Group 1 would receive the top ranked player from the time trials, group 2 would receive the 2nd ranked and so on. Once group 6 receives the 6th ranked player, the draft order reverses and group 6 will also get the 7th ranked. The draft will continue like this until all players are placed on a team. The goalies will be placed randomly in the groups and will not be assessed in these sessions.

Once the Division Director receives the scores from the evaluators, they will combine with the rankings from the time trials. This information is to be shared with the Vice President and President.

Step 2: Scrimmage Games

After the completion of Step 1 (skating time trials, goalie evaluations and skills and drills), the scrimmage evaluations will begin. Every player will participate in 2 games. The first game will use the same groupings made in the Skills and Drills sessions. These games will be evaluated by independent evaluators. The evaluators will grade the player based off the FSMH [evaluation matrix](#) (skating, control, passing, shooting, effort, sense and checking), created to align with Hockey Alberta's U11 Pathway.

After the 1st games are complete for all groups, the Division Director will divide players based upon rankings (via snake draft) and set up the evaluation scrimmage games. The number of players per team will be dependent on how many players are trying out (i.e., requirement to make equal teams). Example: Using the same number of players as above (78), there will be 6 teams. Team 1 and 2 will play each other and consist of the top 26 ranked players, Team 3 and 4 will play and consist of the next 26 ranked players and Team 5 and 6 will play consist of the next 26 ranked players.

Games will be set up as followed:

- Games will be officiated
 - Penalties will result in penalty shots
- 5-minute warm-up
- Three 17-minute straight time periods
 - Shifts will be timed to ensure all players get equal ice time (i.e., 90 second shifts)
 - Horn will sound every 90 seconds and players will swap; puck will stay live unless it occurs at a stoppage.
- As per the U11 pathway, every player will play at least 1 shift at each position. The Division Director and coaches on the bench will track this.

Once the Division Director receives the scores from the evaluators, they will combine with the rankings from the time trials and skills and drills. This information is to be shared with the Vice President and President.

Step 3: Final Team Selection

After all the scores are inputted, the Division Director will assign the applicable weighting and put the players into their final rankings. The weighting of each step will be as follows:

- Time Trials: 25%
 - Skills and Drills: 25%
 - Game 1: 25%
 - Skating, Control, Passing Shooting will be weighted at 60%
 - Effort, Sense and Checking will be weighted at 40%



- Game 2: 25%
 - o Skating, Control, Passing Shooting will be weighted at 60%
 - o Effort, Sense and Checking will be weighted at 40%

For the goalies, rankings will be based on 75% of their goalie evaluation score, and 25% of the scrimmage score.

Once the coach is determined after the completion of the ranking, they will be provided with the top 23 list from the Division Director. The top 11 from this list will make the team based on the evaluations with the coach selecting the remaining players based on the team size as determined by FSMH. The goalie selection for each team will be at the discretion of the coach guided by the evaluator rankings as noted above.

The coach may choose his final 4 from that list without having any additional evaluations. The coach may also decide to have players participate in an evaluation practice/game to determine final selections. If this is the case, the coach is required to release players in a face-to-face meeting with the player's parents.

After final releases are done, the team formation process is complete.

U13-U18 Team Formation

At each level, the Division Director or designate will oversee the Team Formation Process with assistance from the respective Vice President, and the President of FSMH. To be clear - the Division Director, Vice-President and President will oversee the process at each level. The Division Director or designate should attend all the applicable steps of the team formation process including the following:

- Step 1
 - a. Skating time trials for all skaters
 - b. Goalie evaluations for all goalies
- Step 2 Scrimmage Games
- Step 3 InterSquad Game
- Step 4 Final Team Selection

Step 1A: Skating Time Trials (Optional for U13-U18)

Every player (excluding goalies) will participate in the skating time trials. It is noted that the skating time trial results are only required to assist in making equal teams for scrimmage games (step 2) of the team formation process. Players that are unable to attend the skating time trials will be placed on one of the scrimmage teams by the applicable Division Director.

Each player will complete each of the designated drills once and have their time recorded. If the player happens to fall, they will get one more opportunity to complete the drill (could be more subject to discretion of on ice helpers and/or time available).



Skating groups will be split evenly by alphabetical order based on the available ice times. Typically, three slots are available for each division, providing three groups with one hour time slots each. From there, each group will be split into 2 subgroups during their session and drills will be run out of each end. Copies of the drills will be provided to players and parents when being informed of their applicable time slot.

The Division Director will make their best effort to ensure there is a minimum of 6 helpers per session (one timekeeper, one time recorder, and one drill demonstrator for each subgroup). If possible, parents should not be time keeping or time recording for their child, however, it's understood this may not be possible depending on available volunteers.

The Division Director will add the applicable drill times together to create one final number and rank each player against their peers. This information is to be shared with the Vice President and President.

Step 1B: Goalie Evaluations

All goalies will have a goalie evaluation session that will be managed by an independent evaluator group or goalie development coordinator as hired by Fort Saskatchewan Minor Hockey. Goalies will complete various drills managed by the hired party and will rotate to ensure each goalie completes each station. Shooters from the applicable age group or one division higher will be used to assist in the stations.

Once the evaluations are completed, each goalie will receive a final score and be ranked against their peers. This information will be provided to the Division Director, Vice President, and President. This information will be used for the formation of the scrimmage teams.

Step 2: Scrimmage Games

After the completion of Step 1 (skating time trials and goalie evaluations), the scrimmage evaluations will begin. The Division Director will divide players equally amongst the applicable scrimmage teams and each team should play a minimum of 3 games. The Division Director will use a "snake draft" to ensure fair teams are made and it would be recommended to split the rankings up based on position (forward/defense/goalie).

Ex. With 4 scrimmage teams, Team 1 would receive the fastest skating forward and the 8th fastest skater. Team 2 would receive the 2nd fastest skater and 7th fastest skater, and so on and so forth.

After the forwards are completed, the Division Director will complete the same process for defensemen and goalies. The Division Director will ensure that no scrimmage team gets multiple top-ranking players (ex. The number 1 ranking forward, #1 defensemen, and #1 goalie should all be on different teams. The Division Director will review the final teams to ensure they are fair and make minor adjustments if required. If they are unsure, they will seek out advice from either the Vice President or President, or other members on the board that are familiar with the skills sets of that division.



It would be ideal if teams have odd numbers (ex. 8 forwards/5 defense). This will allow for players to rotate to play with different players and positions on each shift. If even numbers are provided (ex. 9 forwards and 6 defense), the division director should set up lines for each period. This would include having forwards play a different position each period and play with different players each period. Defense should play with a different defense partner each period. Lines should be changed for each scrimmage game. Goalies should receive equal ice time during scrimmages. This is subject to how many goalies are trying out at that level and the ability to change mid game.

Prior to the beginning of each game, players will be advised to keep shifts short to ensure everyone gets reasonable ice time. Penalties will be penalty shots to ensure players are playing 5 on 5 as much as possible.

Independent evaluators will be used to score each player (forward/defense/goalie) at each scrimmage game. The evaluation scale to be used is a 1-10, with 10 being highest and 1 being lowest ([see Table 1: Player Evaluation Matrix](#)). Parents will be advised to refrain from speaking to the evaluators and the Division Director will clearly mark off a section for our evaluators to sit. Typically, three evaluators are used for each scrimmage game resulting in each player getting three evaluator scores for each game. The evaluation scale to be used is a 1-10, with 10 being highest and 1 being lowest. In the event there exists any anomalies in the respective evaluations separated by more than 4 points – the anomaly number(s) will be removed from the calculations. This will prevent any one person trying to influence the process in a negative manner.

For Example:

Player evaluation scores based on 3 scrimmages and 3 evaluations per scrimmage.

5, 6, 6, 5, 6, 5, 10, 1, 5

In the above scenario, the evaluation numbers of 1 and 10 would be removed as these are anomalies based on the group of data.

Players are strongly encouraged to attend all scrimmage games. If a player misses a game, it will be the Division Director's discretion on how to handle (options would include taking an average of games the player played or giving the player a 0 for the game they missed and including it in their overall score).

The division director will seek out parent support for the following:

- 2 parents from each team to open doors (parent should be opening doors for the opposite team that their child is playing on). Additional responsibilities for door openers would include ensuring that players are taking reasonable shifts lengths, and if uneven forwards lines are present, assign positions (1st in line is the LW, 2nd in line is Centre, 3rd in line is RW).
- 1 person to time and score keep (ex. with a 1-hour time slot, we will have a 5-minute warm up, and 3–17-minute straight time periods).



After the completion of all scrimmage games, players will receive an average of their total scores from the independent evaluators and will be ranked against their peers. This information will be provided to the Division Director, Vice president, and President. This will be broken down by forwards, defensemen, and goalies.

Step 3: InterSquad Game

After the completion of Step 2 (Scrimmage Games), two rosters will be created for the InterSquad game.

The roster for forwards and defensemen will be based on the player's rankings based on the scrimmage games. The division director will once again complete a "snake draft" to make equal teams. For the goalies, rankings will be based on 75% of their goalie evaluation score, and 25% of the scrimmage score.

Ex. Team 1 will receive the #1 and #4 Ranked Forward, Team 2 will receive the #2 and #3 ranked forward. This process will be completed for both defensemen and goalies ensuring that one team does not receive the #1 ranked player for each forward, defensemen, and goalies. Rosters will be communicated to players and parents in alphabetical order as to not disclose player rankings.

It would be ideal if teams have odd numbers (ex. 8 forwards/5 defense). This will allow for players to rotate to play with different players on each shift. If even numbers are provided (ex. 9 forwards and 6 defense), the Division Director should set up lines for each period. This would include having forwards play a different position each period and play with different players each period. Defense should play with a different defense partner each period. Lines should be changed for each game as well. Goalies should receive equal ice time during scrimmages. This is subject to how many goalies are participating in the intersquad game and the ability to change mid game.

Prior to the beginning of each game, players will be advised to keep shifts short to ensure everyone gets reasonable ice time. Penalties will be penalty shots to ensure players are playing 5 on 5 as much as possible.

Independent evaluators will be used to score each player (forward/defense/goalie) at the intersquad game. Parents again will be advised to refrain from speaking to the evaluators and the Division Director will clearly mark off a section for our evaluators to sit. Typically, three evaluators are used for the intersquad game resulting in each player getting three evaluator scores. The evaluation scale to be used is a 1-10, with 10 being highest and 1 being lowest. In the event there exists any anomalies in the respective evaluations separated by more than 4 points – the anomaly number(s) will be removed from the calculations. This will prevent any one person trying to influence the process in a negative manner.

For Example:

1, 5, 10



In the above scenario, the evaluation numbers of 1 and 10 would be removed as these are anomalies based on the group of data.

The division director will seek out parent support for the following:

- 2 parents from each team to open doors (parent should be opening doors for the opposite team that their child is playing on). Additional responsibilities for door openers would include ensuring that players are taking reasonable shifts lengths, and if uneven forwards lines are present, assign positions (1st in line is the LW, 2nd in line is Centre, 3rd in line is RW)
- 1 person to time and score keep (with a 1-hour time slot, we will have a 5-minute warm up, and 3–17-minute straight time periods.

After the completion of the intersquad game, players will receive an average of their intersquad game score from the independent evaluators which is shared with the Division Director, Vice President, and President. For forwards and defensemen, 50% of this number will be added to 50% of their final scrimmage score to provide each player with a final total. Players will then be ranked against their peers to assist in creating the top 23 (14 forwards and 9 defensemen subject to the rankings) roster. Goalie's final numbers will be based on 50% of goalie evaluations, 25% of scrimmage score, and 25% of intersquad game score. All final rankings are to be shared with the Vice President and President.

Step 4: Final Team Selection

Once the coach is determined after the completion of the intersquad game, they will be provided with the Top 23 list from the Division Director. This list will include the top 14 forwards and top 9 defensemen subject to the final rankings. The coach will select their final team out of this group after consultation from the Division Director. The goalie selection for each team will be at the discretion of the coach guided by the evaluator rankings as noted above. If the coach intends to release a top-ranking player for the sake of a lower ranked player, a discussion and reasoning will need to be provided to the Division Director and potentially the Vice President and/or President.

The coach may choose his team from that list without having any additional evaluations. The coach may also decide to have players participate in an evaluation practice/game to determine final selections. If this is the case, the coach is required to release players in a face-to-face meeting with the player's parents.

After final releases are done, the team formation process is complete.

Underage Policy

1. U7 age players who would like to play U9 hockey in the next hockey season MUST complete an underage application form and submit the completed form to the FSMH office by January 15th along with a non-refundable underage application fee of \$150.00. A panel of three members of the Fort Saskatchewan Minor Hockey Board will each attend a minimum of two practices of



each applicant to assess the level of impact the player has on the game. Player assessed would need to be considered in the top 3 players of the top tier of initiation. A decision on the application will be provided to the player prior to the completion of the hockey season in which the request was received.

2. Players that are of U9 age or higher who wish to play in a higher age category for the next hockey season MUST complete an underage application form and submit the completed form to the FSMH office by January 15th along with a non-refundable underage application fee of \$150.00. To be eligible, player MUST be playing on the top tiered team at their respective age level. A panel of three members of the Fort Saskatchewan Minor Hockey Board will each attend a minimum of two hockey games of each applicant to assess the level of impact the player has on the game. Player assessed would need to be considered in the top 3 forwards or top 2 defensemen for each game to be considered for underage status. Additional information may be required, including letters from the coach of the current season. A decision on the application will be provided to the player prior to the completion of the hockey season in which the request was received. Approved player is permitted to try out for the category immediately above their age group, but only for the top team in the category for which they are trying out. If the player cannot make the top team in the category for which they are trying out they must return to the evaluations in their appropriate age category. Underage players approved at the U9 level or higher MUST register for their age category at the time of registration. Underage players approved at the U7 level are to register at the U9 level.
3. All underage players approved may register for the applicable conditioning camp for which level they are trying out at.
4. For all categories, a player can only be one birth year below the age category they are trying out for. This would be defined as being a second-year player in the category below which they are trying out for.
5. For all categories, if the player makes the team, they must pay the registration and rep fees for the higher-level team. In the event the player is sent back to their normal category, they will not be responsible for another tryout fee at the lower level.
6. Due to the current lack of goaltenders within FSMH, goaltender underage applications will only be considered on a case-by-case scenario.

Player Requesting Release from Fort Saskatchewan Minor Hockey

1. All players requesting release from Fort Saskatchewan Minor Hockey must do so in writing to the sports coordinator. The player, or a member of their immediate family, must include the reasons the player would like to leave Fort Saskatchewan Minor Hockey in the document and state the minor hockey association they are wishing to transfer to. The following reasons for release will not be considered:



- a. The player or family does not like the coach and/or staff selected to the team.
- b. Perceived lack of potential success of the team
- c. The player would be playing on a team of the same level in another minor hockey association.
- d. The player has not previously been released to play in another minor hockey association.
- e. Any player requesting release from Fort Saskatchewan Minor Hockey will be considered on a case-by-case basis and no precedents relating to other player's movement will be considered in the decision-making process. All requests for a player's release will be debated and voted on by the Fort Saskatchewan Minor Hockey Executive.

Player Requesting Transfer to Fort Saskatchewan Minor Hockey

1. Fort Saskatchewan Minor Hockey will make every effort to offer players a place to play but reserves the right to deny any player and/or family transfer into Fort Saskatchewan Minor Hockey for any reason they seem fit.
2. Any player requesting transfer into Fort Saskatchewan Minor Hockey will be considered on a case-by-case basis and no precedents relating to other player's movement will be considered in the decision-making process.
3. All requests for a player's transfer will be debated and voted on by the Fort Saskatchewan Minor Hockey Executive.
4. Players and/or families requesting transfer into Fort Saskatchewan Minor Hockey must do so in writing to the sports coordinator. The player, or a member of their immediate family, must include the reasons the wish to transfer to Fort Saskatchewan Minor Hockey in the document and state the minor hockey association they are wishing to transfer from.
5. Any player or family wishing to transfer to Fort Saskatchewan Minor Hockey will be advised that the Fort Saskatchewan Minor Hockey sports coordinator will conduct a thorough background check into the reasons the player is requesting a transfer. This will likely include, but not limited to, speaking to the executive of their current minor hockey association, the players previous coaches and staff and anyone providing context into the player and family's previous conduct on and off the ice with their current minor hockey association.

Affiliations

1. The affiliation process must be completed as per Hockey Alberta regulations on or before December 15th of each season. It is the responsibility of the teams' coaches and managers to ensure that they follow the affiliation guidelines as stipulated by either the League or Hockey Alberta.
2. The President must then also approve of these affiliations before the sports coordinator can enter them into the HCR. The deadline for submitting affiliations to FSMH is December 1st of each season.
3. Players that are not affiliated to a team will not be allowed to join the team's bench during games.



4. Players do not need to be affiliated to participate in practice with another team, as long as they are registered with FSMH.
5. A player may only be affiliated with one team per hockey season.
6. Coaches are encouraged to affiliate those players that were listed in their Top 23 list (as noted in the Team Formation Policy) that did not make the final team selection as long as it follows the Hockey Alberta guidelines.

Uniforms/Equipment

1. All team uniforms (socks and sweaters) are provided by FSMH, and remain the property of FSMH, under the direction of the Equipment Coordinator. These are to be used for all league, playoff, and exhibition games. These items are not to be used as practice equipment.
2. Uniforms and equipment will be assigned to each coach in accordance with established procedures. The Coach/Manager is responsible for in-season care and return at season's end. Any needs or concerns regarding equipment/uniforms are to be brought to the attention of the Equipment Coordinator.
3. The official uniform shall be New York Rangers home and away colours, appropriately crested. All helmets and pants must be black.
4. The U11AA, U13 AA, U15AA/AAA, U16AA/AAA & U18AA/AAA teams will wear red helmets and red pants. These colours differentiate these teams as the "Zone AAA" and "Regional AA" teams in FSMH. The procurement and cost of these items is borne entirely by the teams/parents, not by FSMH.

Program Details

1. FSMH provides programs for players aged 4 (four) to 17 (seventeen) in the following divisions:
 - a. U7: Open to all players up to 6 years of age until January 1st of current season
 - b. U9: Open to players up to 8 years of age until January 1st of current season
 - c. U11: Open to players up to 10 years of age until January 1st of current season
 - d. U13: Open to players up to 12 years of age until January 1st of current season
 - e. U15: Open to players up to 14 years of age until January 1st of current season
 - f. U16: Open to players up to 15 years of age until January 1st of current season
 - g. U18: Open to players up to 17 years of age until January 1st of current season

Eligibility

1. An eligible player shall be one who:
 - a. Is currently in good standing with FSMHA & FSMSA.
 - b. Resides within the HA boundaries
 - c. Is a non-resident who meets the criteria as determined by FSMH and Hockey Alberta.



- d. Is the correct age for the division/level. All players must register according to their age. Any moves will occur during the evaluation process subject to the conditions that are set out in Policy Team Formation.
- e. Has not been suspended.
- f. Has been correctly registered and has paid the designated fees.
- g. Is not in arrears on their previous season's fees (team or FSMH)
- h. Residents who leave the program after September 1st, then wish to return, may re-register provided there is space in the program.

Boundaries

North

- North on Range Rd. 224 to Twp. Rd. 557 (midpoint between Twp. Rd. 554 and 560)

West

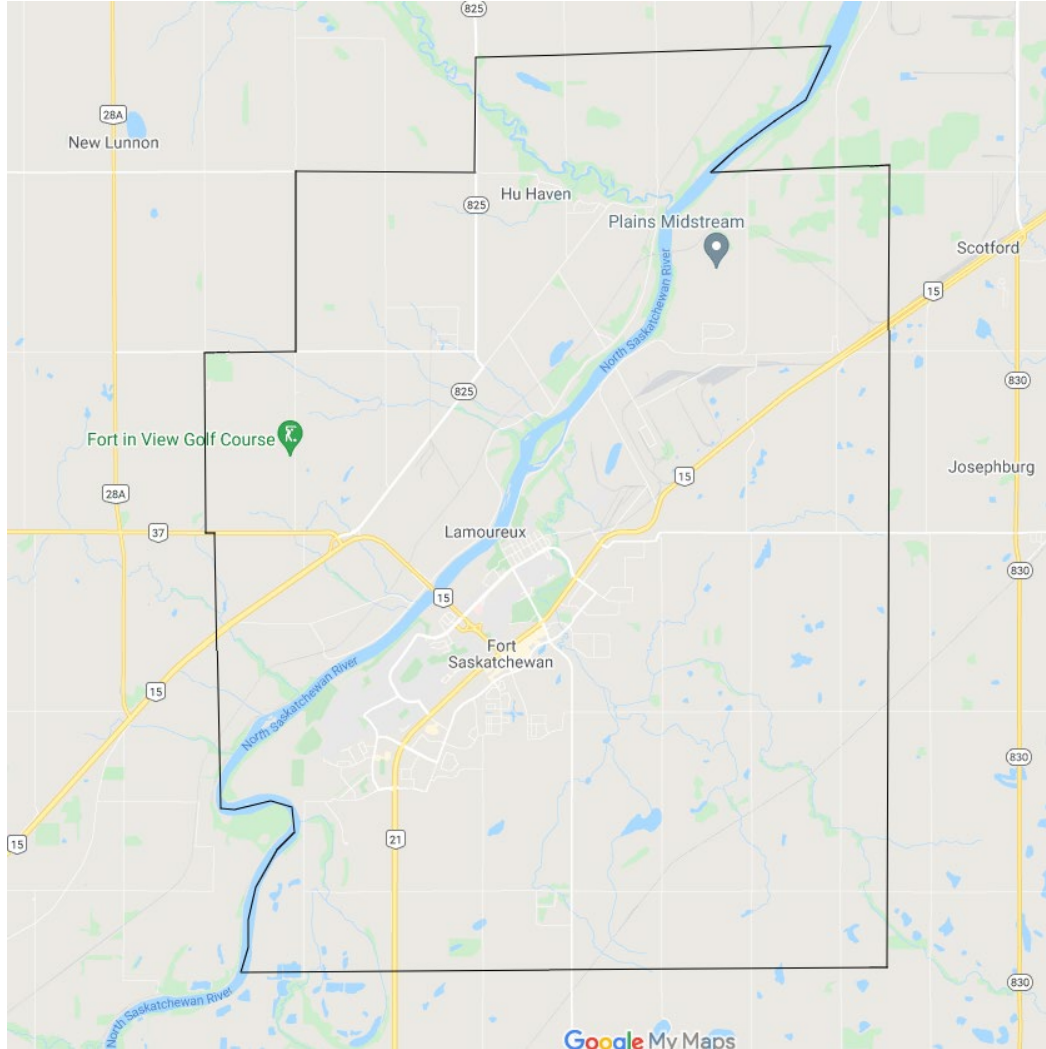
- Highway 37 and Range Rd 231 to Twp. Rd. 552
- East on Twp. Rd. 552 to Range Rd. 230
- North on Range Rd 230 to Twp. Rd. 554
- East on Twp. Rd. 554 to Range Rd. 224

East

- mid-point between Range Rd. 220 and Range Rd. 221. The effective line is 220.5.

South

- Mid-point between Twp. Rd. 540 and Twp. Rd. 542. The effective line is 541.



Non-Residents Players

1. A non-resident player is defined under the regulations of Hockey Alberta as a player that resides outside of the boundaries of FSMH. While FSMH operates programs for City residents, there are conditions for which FSMH allows the registration of non-resident players.
2. When there is an insufficient number of Fort Saskatchewan resident player registrations to create the teams needed to fulfil league requirements. Non-resident players may only register after September 1st by paying the regular registration fees, provided there is room available in that division. Non-resident players who wish to play must provide a Player Movement Form from their home association.
3. Whereas neighbouring Associations (i.e., Bruderheim, Strathcona, CNN) have players who have registered with their Associations and there are insufficient registration numbers, or too many for one team, at the players' level, then these players shall be allowed to register with FSMH as



a non-resident player, providing FSMH has a placement for them. These players must come with a Zone 2 Player Movement Form that has been signed by the FSMH President. A Zone 2 Player Movement Form player will be released back to their home association at the end of the current season.

4. Over-riding all these provisions, if the player is considered an import according to Hockey Alberta player verification process, then the player will be considered an import by FSMH.

Imports

1. While FSMH operates programs for City residents, there are conditions for which FSMH Policies and Procedures allow the registration of non-City residents.
2. FSMH has specific geographical boundaries (Refer to XXIII) with our neighbouring minor hockey associations (CNN, Strathcona) as required by Hockey Alberta. Players residing within our boundaries will now be referred to as 'resident players' of FSMH. Non-resident players, or imports, are defined as players residing outside of our specific boundaries, which would carry their association's numbers if they were to play in FSMH.
3. When there is a working relationship between FSMH and neighbouring associations to share facilities, we will accept non-resident players if the neighboring association does not have sufficient players, or has too many players for one team, as mandated by Hockey Alberta, at that specific level. That player will carry the non-resident status (see Policy XXIV Non-resident Player).
4. Imports are allowed at U11AA, U13AA, U15AA, U15AAA, U18AA, U16AA, U16AAA and U18AAA and will follow the Rangers Athletic Club guidelines on how many are allowed on each team for U11AA and U16AA. All other teams are considered regional and zone teams under the definition of Hockey Alberta and are open for all players to tryout with no limitations on how many are taken.

Registration

1. All players MUST be in good standing with FSMH and FSMSA in order to register each season. The registration timeline is as follows:
 - a. April - new fee schedule is determined and made available through the FSMH office and the FSMH web site. Advertise FSMH registration start of June.
 - b. June - Team Snap packages open for registration for the Season, Camps and Tryouts
 - i. Communicate with the elite and competitive (AAA and AA) stream coaches regarding registration procedures for local/import players.
 - ii. Elite and competitive stream team coaches send out invitations to tryout.
 - c. July -late registration process begins. Additional fees may apply.
 - d. July –Registration closes. Players wishing to register after this date will be placed on a waiting list.
 - e. All players must be registered with FSMH prior to stepping on the ice for the evaluation process. Failure to do so may result in a fine and/or the member being placed in poor standing.



- f. Registration Fees - Shortly after the AGM, FSMH will consider current and projected operating costs and prepare a fee schedule for the upcoming season. This information will be available to the general public through the FSMSA office, and the FSMH website.
- g. Registration will be broken down into two categories:
 - i. Regular Registration – will be offered during the period of June to mid- July when entered using the on-line registration system at www.foortsaskminorhockey.com. Specific dates are subject to change year after year.
 - ii. Late Registration - Registrations must still be performed on-line at www.foortsaskminorhockey.com A \$200 additional fee will be charged to resident players who register after the registration deadline stipulated each year.
- h. Until players are registered, and all players are paid in full, they will not be allowed to participate in any program activities unless other arrangements have been made with the Sports coordinator. The player will not be entered into the Hockey Canada Registry and will not be submitted to Hockey Alberta until full payment is made to FSMH. If necessary, special payment plans can be worked out on an individual basis with the President and the Sports Coordinator.
- i. Appropriate forms must be used and completed in full. All players are required to complete on-line registration. All players will be able to review the FSMH registration policy when they register, either on-line, or by reading the FSMH Policies and Procedures that are posted on the FSMH website.
- j. The tryout fee is non-refundable after the start of tryouts.
- k. Should a player come in from another Zone to try out for one of the rep teams after their first round of releases, the tryout fee may be adjusted by consulting with the Sports Coordinator and the President.
- l. Tryout fees MUST be paid in full or up to date dependent on the selected payment plan before any player is allowed on the ice.

Required Forms

1. **Player Movement Form** – To be completed by players who reside outside FSMH boundaries. Any player that resides outside FSMH boundaries is considered a non-resident or import player and must complete this form before participating in any team selection process.
2. **Parent Declaration Form** – For players who have moved into FSMH boundaries. Hockey Alberta requires that this form must be accompanied by two additional pieces of documentation to verify the address information. This documentation can consist of:
 - a. A proof of sale document for a house or home with the family’s name and address.
 - b. A letter from a school indicating that the player is registered with the school.
 - c. A utility bill, with the family’s name and address.
 - d. Any piece of Government issued document that contains the family’s name and address (i.e., Driver’s License, Tax Assessment, etc.)



3. **Notification of Try-Out Form** (for AA and AAA Hockey only) – All players trying out for Elite Hockey who reside outside of FSMH boundaries must submit this form before try-outs.
4. Any required releases or other documentation must be submitted to FSMH before the player's first ice-time and is the responsibility of the player. FSMH will, to the best of their ability, try and ensure that players are aware of all required documentation at the time of registration. However, it is ultimately the parent's and player's responsibility to read registration policies and complete any required documents.

Payment

1. Payment of registration fees shall be made by credit card only. The date of payment shall be the same as the date of registration unless arrangements have been made with the Sports Coordinator.
2. A post-dated payment plan is available to individuals who register prior to mid July. The payment plan consists of six approximately equal credit card payments.
 - a. the first on the date of registration
 - b. August 1st
 - c. Sept 1st.
 - d. Oct 1st
 - e. Nov 1st
 - f. Dec 1st

Refunds

1. All refunds will be assessed a \$20.00 or 10% processing fee, whichever is lower.
2. Refund of fees for individuals dropping out of the program shall be rendered upon request to the Office Administrator as per the following schedule:
 - a. 100% if the refund is requested before October 1st.
 - b. 85% if the refund is requested before October 31st.
 - c. 45% if the refund is requested before November 30th.
 - d. No refunds after November 30th. Refunds do not include the tryout fee. In cases where reasons beyond the control of the participant require them to leave the program, FSMH may authorize a refund based on the percentage of time left in the regular season upon written request.

Outstanding Fees

During the hockey season Fort Saskatchewan Minor Hockey will work with all hockey families towards a resolution on paying outstanding hockey fees, including recommending them to other outside support & funding resources. There is a responsibility that lies with the hockey family to ensure they do their part to make payments on the agreed upon time frame.



All registration fees for the current season must be paid in full on or before Dec 1. If any payments are outstanding by Jan 1 of the current season the player will be removed from all FSMH and team activities such as team practices, games, and camps. When the registration is paid in full, the player may return to all activities.

If any hockey fees including registration fees, rep or RAC fees, team fees, or any other applicable fees are outstanding from the previous season, the hockey family in question will not be able to participate in any hockey activities until those fees are paid in full prior to the new hockey season.

If any hockey family shows a regular occurrence of late payment of fees over a 2 or more-year period, that family will be required to pay their hockey fees in full at the start of the year or be current on their installment payments (Ex. If hockey begins on September 1st, all installment payments must be paid in full to September 1st). If this is not completed, the hockey family will not be able to participate in any hockey activities until fees are up to date.

Referee

1. All referees and linesmen must be currently registered with the Hockey Alberta Referees Association.
2. Game assignments will be based on the referee's level of accreditation, reliability, and the game circumstances. That notwithstanding, the Allocations will be as fair as possible in terms of distributing work assignments.
3. Minimum standards regarding systems are as follows:
 - a. U9- one referee
 - b. U11/U13 - two-man system
 - c. U15/U18 - three-man system
 - d. All referees are accountable to the Referee Director for their performance and conduct.
 - e. All referee duties will be assigned by the Referee Allocator(s). Claim and payment for services rendered will be in accordance with FSMH approved fee schedule and the established procedures for processing.

Social Media Policy

Fort Saskatchewan Minor Hockey is committed to respectful behavior and conduct both on and off the ice and works to eliminate any disrespectful conduct and discriminatory practices including abuse, neglect and harassment.

Unacceptable Conduct is not condoned by Fort Saskatchewan Minor Hockey, personal or other social media channel or account. This includes conduct by staff, volunteers, players, officials, Member organizations, stakeholders or any member of the hockey community.



The following are examples of conduct through social media and networking mediums that are considered violations of the code of conduct and may be subject to disciplinary action by the member advocacy committee:

1. Bullying, harassment, intimidation, or threats of any type.
2. Divulging confidential information that may include but is not limited to the following: player injuries, game strategies, or any other matter of a sensitive nature.
3. Negative or derogatory comments about any other team, Minor Hockey Association, League and/or players, coaches, volunteers, spectators, Board of Director, staff, or members.
4. Photographs, video, or comments promoting negative influences or criminal behavior including but not limited to drug use, alcohol abuse, public intoxication, hazing, sexual exploitation etc.
5. Online activity that contradicts the current League Code of Conduct or any policies, regulations and/or Code of conduct of its member Associations.
6. Inappropriate, derogatory, racist, or sexist comments of any kind.
7. Online activity that is meant to alarm other individuals or to misrepresent fact or truth.

Harassment, Abuse and Bullying

1. Policy Statement

It is the policy of FSMH that harassment and bullying in all its forms will not be tolerated during the course of any FSMH sanctioned event. Accordingly, all FSMH members are responsible for making every reasonable effort to uphold this commitment. Specifically, this includes refraining from harassing or bullying behaviour, responding promptly and informally to minor incidents of harassment or bullying and following local or national policy guidelines for reporting or responding to more serious complaints of harassment or bullying. Players and other participants are expected to refrain from harassing or bullying behaviour and are encouraged to report incidents of harassment or bullying.

2. Definition of Abuse

- a. Abuse is any form of physical, emotional and/or sexual mistreatment or lack of care which causes physical injury or emotional damage to an individual. A common characteristic of all forms of abuse against children and youth is an abuse of power or authority and/or breach of trust.
- b. Any member of FSMH who has reasonable grounds to believe abuse is occurring should report the abuse immediately to the local child protection agency and/or local police service.

3. Definition of Harassment

- a. Harassment is defined as conduct, gestures or comments which are insulting, intimidating, humiliating, hurtful, malicious, degrading or otherwise offensive to an individual or group of individuals, and which create a hostile or intimidating environment for work or sports activities, or which negatively affect performance or work conditions.
- b. Any of the different forms of harassment must be based on the grounds prohibited in human rights legislation, such as race, ethnicity, colour, religion, age, sex, marital status, family status, disability, pardoned conviction and sexual orientation.



- c. Harassment may occur among anyone between peers (e.g.: player to player, parent to official, coach to coach) or between someone in a position of power or authority and an adult in a subordinate position (e.g.: coach to player, sports administrator to employee).

4. Definition of Bullying

- a. Bullying involves a person expressing their power through the humiliation of another person. Bullying occurs between people at any age and is not addressed under human rights legislation. It is inappropriate behaviours that are typically cruel, demeaning and hostile toward the bullying targets. Bullying is similar to harassment, but the behaviours are not addressed under human rights laws. Bullies are typically cruel, demeaning and hostile towards the targets of their bullying.
- b. Bullying can be broken down into four common types, but are not limited to:
 - i. Physical (hit or kick victims; take/damage personal property)
 - ii. Verbal (name calling; insults; constant teasing)
 - iii. Relational (try to cut off victims from social connection by convincing peers to exclude or reject a certain person)
 - iv. Cyber and/or social media bullying

5. Responses and Remedies

- a. Harassment and bullying cannot and will not be tolerated in any environment, including hockey. Both harassment and bullying are unacceptable and harmful. FSMH recognizes the serious negative impact of all types of harassment and bullying on personal dignity, individual and group development and performance, enjoyment of the game and in some cases, personal safety.
- b. Minor incidents of harassment or bullying should be corrected promptly and informally, taking a constructive approach and with the goal of bringing about a change in negative attitudes and behaviour.
- c. More serious incidents must be dealt with according to the FSMH policy and procedure. Complaints must be handled in a timely, sensitive, responsible and confidential manner. Anyone making a complaint which is found to be clearly unfounded, false, malicious or frivolous will be subject to discipline.

FSMH Grievance/Complaint Policy

1. Throughout the course of a hockey season, there may be situations of dispute or disagreements that may arise. These may range from disagreements that are relatively minor in nature and can be handled at the team level, to incidents that may require intervention from the FSMH board of directors.
2. FSMH utilizes a three-stage protocol to solve problems that must be followed prior to any disciplinary committee being established. The three stages that followed are:
 - a. Utilize the 24-hour rule - The 24-hour rule requires that you wait 24 hours before bringing forward a concern or complaint. This allows adequate time for emotions to settle out and ensure they are not the main driver of the complaint. Regardless of if the concern or complaint is acted upon the incident must be documented.



- b. Team Level - If following the 24-hour discussion, the individual advising the grievance is not satisfied with the concern and wishes to proceed, the concern will be directed to the parent liaison and the team manager. The parent liaison and the manager will document the concern and discuss with the team coaching staff. The parent liaison will chair the meeting and has the authority to terminate the discussion if no progress is made or the meeting turns confrontational. Some guidelines for bringing a concern to the coach are:
 - i. Grievances are only brought to the head coach if the parent wants a meeting.
 - ii. Grievances must involve their own child, unless the safety of other children are at risk.
 - iii. Anonymous grievances will not be accepted.
- c. Director Level - Should the matter fail to be resolved at the team level using the aforementioned guidelines, the matter will be referred to the director of the division of the players involved. The director will conduct a thorough assessment of the statements of all participants and attempt to provide a satisfactory resolution in consultation with the FSMH board of directors, if necessary.
- d. Proper documentation of all meeting and correspondence must be maintained throughout the entire process and is paramount in order to protect all of the parties involved. FSMH has created a compliment/concern/complaint form that will be used for all disputes regardless of severity of the issue. The compliment/concern/complaint form will be provided to the managers as well as being placed on the FSMH website for future reference.
- e. Once a concern is resolved to the satisfaction of both parties, a complaint resolution form must be completed and signed, by all participants, showing their mutual agreement to the resolution. All compliment/concern/complaint forms and resolution forms will be retained and secured by the FSMH office. FSMH will follow the five recommended steps relating to standards provided by Hockey Alberta (www.hockeyalberta.ca) when accepting, managing, and resolving a conduct related complaint:
 - i. Acknowledgment of concern
 - ii. Investigation (independent and thorough)
 - 1. Independent Investigator will conduct a thorough investigation.
 - 2. Present findings
 - iii. Due process, including all members the right to:
 - 1. Notice
 - 2. Defend
 - 3. Appeal
 - 4. Sanctions
 - 5. Record retention

FSMH Grievance/Complaint Procedure

1. Step 1 – Acknowledgement of Concern



- a. The reporting of unacceptable behaviour in contravention of the FSMH Code of Conduct by a coach, player, official, spectator and/or executive member is the triggering event of the complaint procedure. The Compliment/Concern/Complaint form (Appendix A) must be completed and submitted to the appropriate recipient of the FSMH three Stage Problem Solving Protocol within 7 days of the incident.
- b. Anonymous complaints received at any level will be retained as information only documents by the FSMH office and not acted upon, unless the alleged conduct is so egregious that it must be investigated.
- c. Any complaint or allegations of illegal and/or criminal behavior will immediately be turned over to the local RCMP authorities.
- d. The satisfactory resolution of a written complaint by both parties can be reached at any stage of the 3-stage process (24-hour rule, team level, director level). A resolution form will then be completed and signed by all parties. The resolution document will then be presented to the FSMH executive to provide feedback and maintain consistency throughout the FSMH organization. If it is determined that an investigation is not warranted the reasons must be documented. If the complainant decides to pursue further action, especially legal, the documentation will be provided as evidence. All documents will be retained by FSMH office.
- e. If a complaint is not resolved to all parties' satisfaction after reaching stage 3, the Level Director, with participation with of the FSMH executive will determine if further investigation is warranted.

2. Step 2 – Investigation of Complaint

- a. Should a complaint fail to be resolved or is deemed to be necessary of further investigation an investigator, independent of the situation, will be assigned to investigate the complaint. The investigator will act as an impartial fact finder, review the complaint thoroughly and identify the root cause of the complaint. The investigator will compile the information, corroborate, or refute what is documented in the complaint and present their findings to members of the FSMH executive.
- b. The investigator:
 - i. Is not required to be a FSMH executive member.
 - ii. Must not have received the complaint.
 - iii. Must not be directly related to the person/team involved in the complaint.
 - iv. Must not be directly related to the person submitting the complaint.
 - v. Is a member in good standing with FSMH
- c. The investigator will conduct an investigation and assemble documentation related to the situation. In carrying out an investigation, the investigator will
 - i. Interview all participants and document all conversations with the potential to voice record the interview proceedings and provide a representative to assist with documenting the meeting details further ensuring accurate records.
 - ii. Compile a list of potential witnesses provided by the participants, interview as many witnesses as possible, and document all conversations,



- iii. Compile all statements and any other evidence,
 - iv. Present all information and recommendations to the FSMH executive to determine if a hearing is warranted.
- d. Once the investigation is complete, the investigator will organize and compile all information and submit the findings to the executive. The executive will determine if there is sufficient information to proceed with the complaint. If the executive determines no further action will be taken, the reasons for this decision must be accurately submitted in writing, with documentation stored in FSMH office. If the executive determines that a disciplinary committee is required, the process will move to step 3.

3. Step 3 – Due Process

- a. If it is determined that an action violated a code of conduct, bylaw, policy or guideline, the subject of the complaint will be granted the opportunity to provide a defense (or due process) against the allegations. The subject of the complaint will be provided notice of the allegation and will be informed in a timely manner of what they are accused of doing.
- b. The subject of the complaint has the right to review the information in the complaint, and the evidence collected by the investigator. Any information that could identify the complainant will be blacked out. After reviewing the complaint documents, the subject of the complaint has the right to a hearing before a Disciplinary Committee. iii. The disciplinary committee will be comprised of three members that are independent of the incident being reviewed. The disciplinary committee will be comprised of identified members in good standing within FSMH.
- c. The Disciplinary Committee will be responsible for the following:
 - i. Notifying the individuals involved of a hearing date that is as soon as practicable.
 - ii. Preside over all presented evidence and documentation provided by all parties. The complainant, or designate, and subject of the complaint, or designate, will provide their version of the events and the discipline committee will be allowed to ask questions and/or obtain clarification.
 - iii. Listen to testimony of witnesses for both the complainant and the subject of the complaint.
 - iv. Deliberate and render a decision based on the facts presented. The disciplinary committee will only consider evidence relevant to the incident, past incidents will not be considered at this point in the process. The onus of proof is on the complainant, and they must show clear evidence that the subject of the complaint has committed the alleged offence.
 - v. Present a written decision, with reasons to the executive, complainant and subject of the complaint. The decision must be based on the reasonable probability that a rule has been broken.
 - vi. Recommend appropriate disciplinary sanctions to the FSMH executive.



- d. Once the written decision has been provided to the FSMH executive, they will determine if the recommended discipline is acceptable. The formal decision will be delivered in writing and the option will be given to the participant to have the decision presented in person. The details of the discipline will only be shared with the subject of the discipline and all documentation will be stored in the FSMH office.
- e. The following forms of discipline may be implemented:
 - i. Verbal reprimand
 - ii. Written reprimand.
 - iii. Required course completion at their costs (i.e., Respect in Sport)
 - iv. Suspension
 - v. Expulsion
 - vi. Placed in poor standing with the FSMSA.
 - vii. Any combination of above

4. Step 4 – Sanctions

- a. Once a breach of code of conduct, bylaw, policy, or guideline has been proven, the executive must determine if the situation requires sanctions.
- b. Any sanction, such as suspension, must be done to remedy the issue; the goal is to create a safe and healthy environment for hockey, to educate the individual as to the impact of the conduct and to correct the undesired behaviour.
- c. The board maintains the right to impose sanctions against an individual they deem as appropriate to fix the undesirable behaviour.

5. Step 5 – Documentation

- a. All complaints received by FSMH at any stage will be retained in the FSMH office.
- b. All documentation relating to the resolution of any written complaints prior to initiating a disciplinary committee will also be retained.
- c. Any sanctions placed on individuals will be retained and may be referred to providing context to future complaints and/or sanction decisions.

6. Appeal Process

- a. The subject of any disciplinary action will be permitted to appeal the decision to an appeal panel. A separate 3-person appeal panel will be established to hear arguments relating to the disciplinary panel. The appeal must be heard within 7 days of receiving the notice of appeal.
- b. Any sanctions or suspensions will remain in effect until the completion of the appeal process.
- c. Prior to the establishment of an appeal panel the following conditions of the notice of appeal must be met:
 - i. The disciplinary committee receives written notice from the subject of discipline within 5 days of the notice of judgement.
 - ii. The written notice must contain a clear and concise summary stating the grounds for appeal.
 - iii. A \$300 appeal fee is payable to FSMH to cover the additional costs of the appeal hearing.



- d. An appeal will only be considered if the accused can provide evidence:
 - i. The intent of FSMH procedures were not followed.
 - ii. There were facts of documents that were not originally provided through the initial disciplinary hearing.
 - iii. There was bias or conflict of interest by investigator or the Disciplinary Committee.

Officiating Incident Reporting Policy

1. A team may report on incidents or games where officiating is deemed to be less than satisfactory and shall receive a response to the report.
2. The Association does not have the authority to conduct hearings into the conduct of game officials acting in their capacity as such. Rather, the North Zone Referees Association, and Hockey Alberta govern the referees and other officials.
3. Complaints or incident reports about referees must be made in writing by team management to the Level Director (or equivalent). If it is felt by the Level Director that a complaint is warranted, it will be passed on to the Referee Coordinator.
4. Complaints or incident reports received by FSMH about referees are passed to the appropriate Level Director who will pass it to the Referee in Chief to handle if warranted.
5. The reporting process is as follows:
 - a. Team members and team representatives SHALL NOT speak to the officials about officiating concerns during or after the game, nor contact the Referee Coordinator or assignor.
 - b. The complainant shall be provided in writing to the Level Director or President, signed by the coach within 48 hours. The incident reporting form may be used for this purpose.
 - c. The complainant shall include specific details of teams playing, game date, time, location, names of officials in attendance (if available) and rule infractions, rule interpretations or conduct incidents giving rise to the complaint.
 - d. Upon receipt of the complaint the Level Director or President shall forthwith bring the matter to the attention of the Referee Coordinator.
 - e. The Referee Coordinator will investigate complaints and incident reports received about referees and respond to the complaint.

Insurance

1. Liability, Indemnity and Accidental Death and Disability Insurance is mandatory for all FSMH players, teams, coaches, managers, referees, executive members, and minor officials performing under the umbrella of Hockey Alberta and the Hockey Canada who are members of Hockey Alberta in accordance with Hockey Alberta's Regulations and Bylaws.
2. In order to be insured, the participants of FSMH must have their registration fee paid in full and their names recorded in the Hockey Alberta office or designated office.
3. In order to provide affordable/comprehensive insurance coverage, Hockey Canada and its provincial and local affiliates will participate in a self-funded National Insurance program.



Premiums will be assessed annually and added to the price of Hockey Canada and Hockey Alberta card sets and Hockey Alberta team sheets.

4. All annual registrations will henceforth include an assessment to cover the cost of the Hockey Canada/Hockey Alberta insurance premiums. Funds collected will assure coverage within terms and extent of the Hockey Canada/Hockey Alberta policy limits for all FSMH members. No players will be allowed to participate in any FSMH program unless they are registered.

Policies and Procedures Manual

1. This FSMH Policies and Procedures Manual is to be reviewed annually, with changes made in accordance with procedures stipulated in section [Executive Powers 5\(a\)](#) and in the Document Control Procedure for Minor Hockey Policies.
2. All changes must be reviewed and approved by the Board. Where more detail is required, or clearer stipulation of policy is needed than detailed in this Policies and Procedures Manual, FSMH can, in accordance with section [Executive Powers 5\(a\)](#) pass and enact resolutions to the Policies and Procedures.
3. A complete and updated Policies and Procedures Manual must be available to each FSMH Executive Member and kept on file at the FSMSA office for access by the FSMH membership.

Provincial Tournaments (Hosting)

1. FSMH reserves the right to expropriate any team's tournament or regularly scheduled ice slot for the purpose of hosting Provincial level tournaments which FSMH has been awarded.



Table 1 – Player Matrix

Skating	Strength, crossovers fwds & bkws, pivoting, fwds mobility, backwards mobility, starts, recovery, agility, fwds & bkws stride, pivoting, stopping, speed
Control	Head up, puck protection, skating with puck, quiet, creative, confident with puck
Passing	Heads up, creativity, receiving, completion of, consistent tape to tape, communicates, forehand give/receive, backhand give/receive, well rounded passer, hand eye
Shooting	Strong, timing, hitting the net, release time, effectiveness, head up, shot usage, hand/head fakes, uses forehand & backhand depending on situation
Effort	Puck battles, backcheck, 1st to puck, never quits, gives 110% every time
Sense	Positional, zone/player coverage, time on ice, decision making, situational awareness, reading plays, team play, unselfish
Checking	Position, timing, reasoning, hit usage depending on situation, angling, clean or penalty

Top end, 10 Caliber Player	Performs and excels at all the core skills as laid out in the age level Individual Skills table. Reads the ice well and adapts to developing plays, confident in every situation, great positional play, win's puck battles & never quits.
Mid-range, 5 Caliber Player	Can perform 50-60% of the core skills but struggles with consistency of other 50%. Occasionally reads ice but struggles to adapt to developing plays, confident in some situations/not as confident in others, positional play is progressing but needs work, 50% puck battle percentage.
Bottom end, 1 Caliber Player	Struggles with most core skills and only performs ~10% consistently. Struggles to read ice and adapt to plays developing, low confidence in situations with/without puck, lost positionally, low percentage in puck battles.



Document History

Original Approval		This document was originally issued and approved by: Date:
Review history		This document shall be periodically reviewed to ensure that it is valid and current. The following information lists at least the last two reviews and all reviews that were done in the last 12 months.
Date	Reviewed By	Comments
April 21, 2020	FSMH Executive	Revision, update, and review of Policies & Procedures.
April 14, 2020	FSMH Executive	Revision, update, and review of Policies & Procedures.
August 7, 2019	FSMH Executive	Revision, update and review of Policies & Procedures.
December 20, 2018	FSMH Executive	Revision, update and review of Policies & Procedures.
May 23, 2018	FSMH Executive	Revision, update and review of Policies & Procedures.
August 14, 2017	FSMH Executive	Revision, update and review of Policies & Procedures.
June 26, 2016	FSMH Executive	Revision, update and review of Policies & Procedures.

Revision process		This document will be reviewed annually along with the FSMH Policies and Procedures.
Revision history		The following information documents at least the last two changes to this document, with all the changes listed for the last 12 months.
Date	Approved By	Description of changes
June 12 2021	FSMH Executive	Updated document numbering, Updated Executive Powers and Duties, updated all level/division names, Updated Executive Positions. Changed AGM #9 to state voting position. Changes to U9 and U11 Team formation.
April 14, 2020	FSMH Executive	Update of Division Names, Registration Dates, Payment Dates, Vision Statement and Executives
August 7, 2019	FSMH Executive	Update to Code of Conduct, AGM Meeting, Coach Selection, Team Formation, Affiliation, and Registration Policy
December 20, 2018	FSMH Executive	Update to Underage Policy and Update to Coach Selection Policy
May 23, 2018	FSMH Executive	Renumbering of sections. Revisions to XIV(F), XV(G), XVI(E),
August 14, 2017	FSMH Executive	Changes to wording of section 9.0 and subsections
June 26, 2016	FSMH Executive	Revision of all sections.



APPENDIX A

FORT SASKATCHEWAN MINOR HOCKEY

COMPLIMENT/CONCERN/COMPLAINT FORM

Notice to Fort Saskatchewan Minor Hockey Members:

This form is to be used for all written concerns involving FSMH members and will be the only form of compliment/concern/complaint accepted as official. The information on the form will be retained in the FSMH office on file relating to the subject person(s) involved. The form will be utilized in the following four ways:

1. Documentation – This form can be used at a team level to document any grievance, disputes or disagreements that are relatively minor in nature and can be handled at the team level.
2. Compliment – A member of FSMH wishes to bring to the board’s attention the actions of another that has gone above and beyond the requirements of their position. This form can be used to request formal recognition of the individual.
3. Concern – A member of FSMH wished to bring to the board’s attention a concern they have with an individual, an observed conduct of an individual, the actions or conduct of a team or any concern they have with an aspect of FSMHA. The completion of this form relating to a concern will be reviewed by the director of the appropriate level but will not automatically initiate an investigation.
4. Complaint – A member of FSMH wishes to make a formal complainant against an individual involved with Fort Minor Hockey. Before a formal complaint is filed the individuals should attempt to resolve the complaint at the team level through utilizing the following sections of the problem-solving protocol listed in the policy and procedures of FSMH:
 - a. Utilizing the 24-hour rule
 - b. Bringing the concern to the parent liaison and filling in the appropriate incident form.

If the concerns of the incident are not resolved at the team level, or the incident is of such a nature that FSMH is to be advised, the details of the incident are to be forwarded to the level director and this form is to be completed. All personal information will be removed should the document be provided to a third party.



Nature of Incident	<input type="checkbox"/> Compliment	<input type="checkbox"/> Concern	<input type="checkbox"/> Complaint
Date of Incident:		Time of Incident:	
Location:			
Subject of Incident:	<input type="checkbox"/> Team Official	<input type="checkbox"/> Parent	<input type="checkbox"/> Player
	<input type="checkbox"/> Referee	<input type="checkbox"/> Board Member	<input type="checkbox"/> Other

<input type="checkbox"/> Reporter <input type="checkbox"/> Subject	Name:	
	Contact Information:	
	Team Name:	
<input type="checkbox"/> Reporter <input type="checkbox"/> Subject	Name:	
	Contact Information:	
	Team Name:	
<input type="checkbox"/> Reporter <input type="checkbox"/> Subject	Name:	
	Contact Information:	
	Team Name:	
<input type="checkbox"/> Reporter <input type="checkbox"/> Subject	Name:	
	Contact Information:	
	Team Name:	



Description of incident (Narrative):



APPENDIX B

FORT SASKATCHEWAN MINOR HOCKEY

COMPLIMENT/CONCERN/COMPLAINT DISPOSITION FORM

Nature of Incident	<input type="checkbox"/> Compliment	<input type="checkbox"/> Concern	<input type="checkbox"/> Complaint
Date of Incident:		Time of Incident:	
Location:			
Subject of Incident:	<input type="checkbox"/> Team Official	<input type="checkbox"/> Parent	<input type="checkbox"/> Player
	<input type="checkbox"/> Referee	<input type="checkbox"/> Board Member	<input type="checkbox"/> Other
Resolution Date:		Resolution Time:	
Location:			
Member Participating:		Members Satisfied with Resolution:	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	
		<input type="checkbox"/> Yes <input type="checkbox"/> No	

Comments of Member Initiating Compliment/Concern/Complaint

Name:	Signature:	Date:
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Comments of Member Hearing Compliment/Concern/Complaint

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Name:	Signature:	Date:
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Comments of Level Director/Vice President

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Name:	Signature:	Date:
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